EQUALITY OBJECTIVES for academic years 23/24 to 24/25

Fitzharrys School

We have chosen these objectives as a result of reviewing children's, pupils' and students' outcomes in summer 2023. There are clear themes running across the trust in terms of bringing about greater equality:

Objective	Actions	Timescale	How will we know we have achieved this objective?	Responsibility
Our schools will provide good outcomes for all learners	The Raising achievement process empowers teachers and students to exceed expectations through challenging and carefully planned assessment, rigorous data analysis, targeted mentoring & high-quality intervention. All staff continue to learn and develop, and are supported in doing so with bespoke CPD, best use of meeting time and professional pathways. Termly Teaching and Learning foci are used to improve the learning experience for students in response to monitoring, evaluation, and review findings.	Continuous process of improvement Measured at key assessment points throughout the year. Exam results at the end of each academic year	Student voice shows assessment is rigorous and challenging in all areas at all key stages. Stronger results in underperforming subjects – 0 P8 score. Leadership confidence in accuracy of data collected. Subject/faculty lead confidence improves in analysing and using data for high quality planning Appraisal documentation shows support, clear communication and personalised targets for all. Professional Pathway take-up by all, including participation in and sponsorship of staff in NPQ and Masters qualifications.	Headteacher and the leadership team, with a particular focus for AHT Assessment and achievement, and AHT Teaching and Learning.



			Improved outcomes in all subject areas, at all key stages.	
Our schools will deliver a broad and rich curriculum that is ambitious for all learners, ensuring readiness for the next stage	Curriculum discussions to take place with bespoke attention to subject- specific needs and nuances, supporting all middle leaders to develop their curricula. Mandarin to be embedded as an opportunity across the school, and brought in line with whole-school practice.	This is a continuous and ongoing process across the school. Regular checking of the process will occur through quality assurance processes in school.	Curriculum maps and resources to be updated regularly. JPD implementation to demonstrate alignment with intent at all key stages. Mandarin to be included in JPD process. Mandarin club(s) to be introduced for students in Years 8 and above. Actions plans created and in place.	Headteacher, Associate Assistant Head (Curriculum focus), and middle leaders with responsibility for a curriculum area.
	Key Stage 5 to have a secure curriculum identity within the school, in line with the new vision for the sixth form. Action plans and support to be in place for key subject areas to enhance the curriculum and ensure high quality intent, implementation, and impact.			
Our schools will take positive action to educate all adults and learners about the diversity and value of people, promoting	PSHE curriculum review led by PSHE lead followed by staff training put in place on key PSHE topics in line with existing Schemes of work. New PSHE resources created and shared with teaching staff (sexual identity/ gender in Year 1)	This will be a phased approach with curriculum changes taking place across the year. In the next academic year, the curriculum will be	Incidents of disrespect reduced year on year. Incidents of misogyny are very rare and tackled effectively. Staff voice shows training effective/ timely. Bullying records show a year-on-year reduction.	Assistant Head – Personal Development, PSHE lead.

equality in all that we do	A refined anti-bullying process is created, shared, and embedded with stakeholders. Opportunities for Diversity to be celebrated are increased. Utilise the OX14 partnership expertise to inform, challenge and educate stakeholders on issues such as misogyny.	further developed and grown. Changes around bullying and opportunities for diversity will take place in year 1, with further embedding in consequent years.	Increased involvement with external agencies and organisations through wider learning days, OX14 events, and greater presence in school.	
Our schools will uphold cultures that seek to eliminate bullying, discrimination and harassment through effective policy into practice	A culture of restorative practice is embedded alongside the robust behaviour policy, building on the positive relationships between staff and students. Publication poster for staff created and shared that details the process for restorative alongside CALM and B4L policy. Key pastoral staff trained to hold restorative conversations. Conversations take place in a timely manner once a need identified.	There will be a continuous process of implementation. The school will aim to decrease incidents of bullying and discrimination year on year.	Reduction in repeat B3s for key students in subjects. Staff feel supported to restore relationships where appropriate. Fixed Term suspensions reduced. Number of VAS incidents reduced year on year.	Headteacher, Assistant Head – Personal Development.

Our schools will	Student leadership opportunities are	Gatsby benchmarks	Document mapping opportunities across the	Deputy
provide a range	enhanced and allow students to enact	to be fully met at	school.	Headteacher,
of interesting, aspirational, and culturally rich opportunities that promote learning as enjoyable, stimulating and ambitious for all learners.	the core values. Embed a careers programme which implements the Gatsby benchmarks, helps inspire pupils towards further study and enables them to make informed decisions whenever choices are available to them. Provide alternative provision which appropriately meets the specific, personal, social, and academic needs of pupils to help them overcome any barriers to engagement with education. Students have access to a consistent, high-quality, and effective literacy curriculum. A culture of scholarship is evident in all subject areas, with opportunities to develop passionate learners inside and outside the classroom.	the end of the year. Alternative Provision plans to be in place and utilised by the end of the academic year, with an adjusted plan based on outcomes for the following year. Phased approach to the literacy curriculum, with focus based on evaluation and next steps.	 10% of the school cohort appointed in student leadership posts. Student council active and update the school termly. JPD/ learning walks show active student leadership. JPD and appraisal processes report use of reading protocol in lessons. FIPs detail subject-specific plans to put the reading protocol into action. Staff voice, following CPD, to report increased confidence. Student surveys and student voice in JPD processes to report increasing understanding of the teaching of writing. All Gatsby benchmarks fully met. Evaluations evidence that activities have supported students in making informed decisions. Students in Year 11 and 13 secure appropriate destinations. 	Assistant Head – Personal Development, Associate Assistant Head – Curriculum.

*All learners for us means each child, including those who are from disadvantaged backgrounds, with protected characteristics, or with SEND, who are members of our Trust community